

VERIFIED

CERTIFICATE of ACHIEVEMENT



This is to certify that

Mathias Fechter

successfully completed and received a passing grade
in

**15.671.1x: u.lab: Leading From
the Emerging Future**

a course of study offered by MITx, an online learning
initiative of the Massachusetts Institute of Technology
through edX.

A handwritten signature in blue ink, appearing to read "Otto Scharmer".

Otto Scharmer

Senior Lecturer, Sloan School of
Management

Massachusetts Institute of Technology

A handwritten signature in black ink, appearing to read "Sanjay Sarma".

Sanjay Sarma

Vice President for Open Learning

Massachusetts Institute of Technology



VERIFIED CERTIFICATE
Issued November 23, 2016

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